# Krungthai Card

KTC Bloombera





Krungthai Card Public Company Limited

## Modest growth with regulatory pressure

We expect only modest earnings growth for KTC in 2024 on moderate loan growth, lower NIM and rising credit cost. It will be hit by the new persistent debt measure and a step up in credit card minimum payment. We maintain Underperform with an unchanged TP of Bt44, seeing valuation as expensive.

Trims loan growth forecast. KTC expects loan growth of >10% in 2023F (+10% YoY in 9M23) but below its 15% target. For 2024, it targets loan growth at 10%. We trimmed its loan growth forecast by 1 ppt each year to 11% in 2023F and 10% in 2024F to fine tune with its latest guidance. The miss is mainly on title loans (KTC P BERM) due to low brand awareness in the target group. It expects credit card spending to grow 12-13% in 2023F (+13.7% in 9M23) and targets +15% in 2024F. It expects personal loan growth (KTC PROUD) to meet its 7% target in 2023F (+6.2% YoY at 3Q23) and targets 5% growth in 2024. Extension of new title loans (KTC P BERM) is expected to end 2023 at Bt2.6-2.7bn, well below its target of Bt9bn, but it hopes for a big jump to Bt6bn in 2024.

Hit by the persistent debt measure. In FY2024, we expect KTC's NIM to be hit by the BoT's move to tackle persistent debt (PD, debt on which interest paid over 5 years has exceeded the principal) for low-income debtors (monthly income of not over Bt10,000 for non-banks and Bt20,000 for banks and their subsidiaries). Effective from April 2024, debtors with persistent debt will be given the option of converting their loans into term loans at a reduced interest rate not exceeding 15% (vs. the 25% ceiling rate) to allow them to complete repayment in five years. If all eligible customers opt into the PD measure, KTC estimates this will slice ~Bt18mn/month off interest income. As debtors that opt into the PD measures will be flagged to the Credit Bureau, some eligible customers may not take advantage of the measure. Pressured by the PD measure and rising cost of funds, we expect NIM to fall 21 bps in 2024F (vs. -11 bps in 2023F).

Asset quality at risk from a step up in credit card minimum payment. We expect credit cost to go up in 2024 and 2025 after credit card minimum payment rate goes up from 5% in 2023 to 8% in 2024 and 10% in 2025. Its unusually low credit cost in 2020-2023 may be due to the debt relief measures, a temporary cut in the minimum credit card payment rate and a tighter credit policy for personal loans. We expect credit cost to rise from 5.5% in 2023F (+43 bps QoQ in 4Q23F) to 5.75% in 2024F and 6% in 2025F.

**Earnings outlook.** We expect 4Q23F earnings to slip 1% QoQ (better topline offsetting higher ECL and opex) but rise 8% YoY (better topline). We expect a modest 5% earnings growth in 2024 on the back of 10% loan growth, narrowed NIM and rising credit cost.

**Maintain Underperform**. We maintain Underperform with an unchanged TP of Bt44 (2.8x PBV for 2024F) as we see its valuation as rich.

**Key risks:** 1) Asset quality risk from a step up in credit card minimum payment from 5% to 8% in 2024 and 10% in 2025 and an uneven economic recovery, 2) NIM risk from further policy rate hikes and 3) the BoT's household debt measures.

#### Forecasts and valuation

Year to 31 Dec	Unit	2021	2022	2023F	2024F	2025F
Pre-provision profit	(Btmn)	11,233	11,905	13,314	14,621	15,989
Net profit	(Btmn)	5,879	7,079	7,380	7,747	8,114
PPP/share	(Bt)	4.40	4.63	5.19	5.70	6.22
EPS	(Bt)	2.28	2.75	2.86	3.00	3.15
BVPS	(Bt)	10.41	12.16	13.92	15.78	17.73
DPS	(Bt)	1.00	1.10	1.14	1.20	1.26
P/PPP	(x)	10.63	10.09	9.00	8.21	7.52
PPP growth	(%)	(5.06)	5.41	12.07	9.72	9.17
PER	(x)	20.50	17.03	16.33	15.56	14.86
EPS growth	(%)	10.24	20.42	4.25	4.97	4.73
PBV	(x)	4.49	3.84	3.36	2.96	2.64
ROE	(%)	23.69	24.33	21.95	20.23	18.78
Dividend yields	(%)	2.14	2.35	2.45	2.57	2.69
Source: InnovestX Resea	Source: InnovestX Research					

# Tactical: UNDERPERFORM (3-month)

Stock data

Last close (Dec 6) (Bt)	46.75
Target price (Bt)	44.00
Mkt cap (Btbn)	120.54
Mkt cap (US\$mn)	3,424
Beta	М
Mkt cap (%) SET	0.71
Sector % SET	3.63
Shares issued (mn)	2,578
Par value (Bt)	1.00
12-m high / low (Bt)	60.8 / 40.5
Avg. daily 6m (US\$mn)	6.02
Foreign limit / actual (%)	49 / 14
Free float (%)	35.0
Dividend policy (%)	~ 40

Share performance					
(%)	1M	3M	12M		
Absolute	0.5	0.5	(20.4)		
Relative to SET	1.9	12.2	(7.1)		

Source: SET InnovestX Research

2023 Sustainability /	2022 ESG Score
SET ESG Ratinas	AAA

ESG Bloomberg Rank in the sector	
ESG Score Rank	1/41
Environmental Score Rank	3/41
Social Score Rank	1/41
Governance Score Rank	3/41

#### ESG comment

KTC is in the top rank of ESG score with the SET ESG rating at AAA. It provides concrete targets for environmental and social issues with a decent board of directors.

Source: Bloomberg Finance L.P.

#### Analyst

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#### Value proposition

KTC is positioned as a leading consumer finance operator with a focus on credit card and personal loans. In 9M23, KTC's credit card business had a market share of 10% in terms of number of credit cards, 12.2% in terms of credit card spending and 14.9% in terms of credit card loans and in the personal loan business, market share was 4.1% of personal loans outstanding.

#### **Business outlook**

We expect 4Q23F earnings to slip 1% QoQ (better topline offsetting higher ECL and opex) but rise 8% YoY (better topline). We expect a modest 5% earnings growth in 2024 on the back of 10% loan growth, narrowed NIM and rising credit cost.

Bullish views	Bearish views
1. Moderate loan growth.	1. Falling NIM from rising cost of funds and tighter regulations
	<ol> <li>Asset quality risk as a result of uneven economic recovery and a step up in credit card minimum payment.</li> </ol>

#### **Key catalysts**

Factor	Event	Impact	Comment
Persistent Debt	Effective from April 2024,	Falling NIM	We expect NIM to continue to fall in
measure	debtors with persistent debt will be given the option of converting their loans into term loans with a reduced interest rate not exceeding 15% (vs. the 25% ceiling rate)		2024-2025.
Asset quality risk	A step up in credit card minimum payment from 5% to 8% in 2024 and 10% in 2029	Negative	We expect credit cost to rise in 2024 and 2025.

#### Sensitivity analysis

Factor	Earnings impact	TP impact
50 bps change in NIM	7%	Bt1/sh.
50 bps change in credit cost	7%	Bt1/sh.



#### Our view on ESG

We view that KTC provides concrete targets on environmental and social issues with a committed timeline and actual performance relative to its targets. We view KKP's management and governance as satisfactory, with a decent board of directors.

#### **EGS Disclosure Score**

Bloomberg ESG Score	57.09 (2022)
Rank in Sector	1/41

	CG Rating	DJSI	SETESG	SET ESG Ratings	
KTC	5	No	Yes	AAA	
Source: Thai Institute of Directors (IOD), SET					

#### Environmental Issue (E)

- KTC sets a L-T 2026 targets for 1) electricity energy consumption reduction by 5%, 2) water consumption reduction by 5%, 3) waste separation and recycling or proper waste disposal by 100% and 4) greenhouse gas emissions reduction by 6%.
- In 2022, it reported 1) a 4% increase in electricity energy consumption, 2) a 5% reduction in water consumption, 3) waste separation and recycling or proper waste disposal by 100%, and 4) greenhouse gas emissions reduction by 14% in total from the base year 2018.

#### Social Issue (S)

- Average training per staff per year was 64.38 hours in 2022
- The level of employee engagement was 68% in 2022.
- Key flagship initiative: Financial access and education for all Thais.
- KTC has promoted occupational health and safety knowledge amongst employees; Organizing workplace to facilitate work, prevent occupational hazards or work-related illnesses that may occur to employees.
- Membership in the Thai Private Sector Collective Action Against Corruption since 2016.

#### Governance Issue (G)

- As of December 31, 2022, the Board of Directors comprised of 8 members which are namely 1 member as Chief Executive Officer (12.5%), 2 nonexecutive directors (25%), and 5 independent directors (62.5%) with only 1 female director (12.5%).
- KTC received "Excellent" rating, the highest award in the Corporate Governance Report of Thai Listed Companies survey conducted by the Thai Institute of Directors Association (IOD) for the seventh consecutive year from 2016-2022.
- KTC received an honourable award as KTC was selected to be on the list of Thailand Sustainability Investment (THSI) for the fourth consecutive year from 2019-2022.
- KTC was included in "The Sustainability Yearbook 2022" as the only member from Thailand in the Diversified Financial Services and Capital Markets industry. KTC considers Environmental, Social and Governance (ESG) in conducting sustainable business and focusing on balanced growth of great business performance and social responsibility. Corporate Sustainability Assessment was conducted by S&P Global.

ESG Disclosure Score		
	2021	2022
ESG Disclosure Score	56.76	57.09
Environment	29.84	31.80
Emissions Reduction Initiatives	Yes	Yes
Climate Change Policy	Yes	Yes
GHG Scope 1	0.39	0.50
Biodiversity Policy	No	No
Energy Efficiency Policy	Yes	Yes
Total Water Withdrawal	16.92	16.92
Social	59.28	58.28
Human Rights Policy	Yes	Yes
Equal Opportunity Policy	Yes	Yes
Health and Safety Policy	Yes	Yes
Fatalities - Employees	0.0	0.0
Total Recordable Incident Rate - Employees	0.0	0.0
Number of Employees - CSR	1,705	1,695
Governance	81.10	81.10
Size of the Board	8	8
Number of Board Meetings for the Year	19	15
Board Meeting Attendance Pct	96	98
Number of Female Executives	5	5
Number of Independent Directors	4	5
Board Duration (Years)	3	3
Source: Bloomberg Finance L.P.		

#### Disclaimer

Bloomberg ESG Disclosure Scores rate companies on their level of disclosure of ESG data. Bloomberg offers four disclosure scores, for overall ESG, as well as Environmental, Social, and Governance. To review the fully transparent methodology, calculate disclosure scores for any company, and compare a company's scores vs its peers, see ESG Disclosure Score Model in Bloomberg.

Thu, Dec 7, 2023



### Financial statement

FY December 31	Unit	2018	2019	2020	2021	2022	2023F	2024F	2025F
Interest & dividend income	(Btmn)	8,796	9,468	10,355	10,673	11,379	12,762	13,998	15,274
Interest expense	(Btmn)	1,555	1,566	1,534	1,416	1,392	1,726	2,052	2,300
Net interest income	(Btmn)	7,241	7,902	8,821	9,257	9,986	11,036	11,945	12,973
Non-interest income	(Btmn)	12,402	13,157	11,700	10,769	11,852	12,879	14,020	15,142
Non-interest expenses	(Btmn)	7,524	7,722	7,260	7,326	8,117	8,774	9,425	10,110
Earnings before tax & provision	(Btmn)	12,119	13,337	13,261	12,700	13,722	15,141	16,541	18,006
Provision	(Btmn)	5,703	6,433	6,605	5,456	4,868	6,009	6,943	7,924
Earnings before tax	(Btmn)	6,417	6,904	6,656	7,245	8,854	9,132	9,598	10,082
Tax	(Btmn)	1,277	1,380	1,325	1,467	1,818	1,826	1,920	2,016
Equities & minority interest	(Btmn)	0	0	2	101	43	75	69	48
Net profit	(Btmn)	5,140	5,524	5,333	5,879	7,079	7,380	7,747	8,114
EPS	(Bt)	1.99	2.14	2.07	2.28	2.75	2.86	3.00	3.15
DPS	(Bt)	0.82	0.88	0.88	1.00	1.10	1.14	1.20	1.26

#### **Balance Sheet**

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FY December 31	Unit	2018	2019	2020	2021	2022	2023F	2024F	2025F
Cash	(Btmn)	2,722	1,348	1,914	2,363	2,182	2,213	2,270	2,375
Gross loans	(Btmn)	78,202	85,834	89,607	92,047	103,509	114,995	126,501	137,627
Loan loss reserve	(Btmn)	5,489	5,670	7,355	9,691	8,792	8,792	8,792	7,141
Net loans	(Btmn)	72,713	80,756	82,794	82,944	95,402	106,888	118,394	131,171
Total assets	(Btmn)	79,648	85,409	88,403	89,471	101,796	113,345	124,940	137,855
S-T borrowings	(Btmn)	8,787	11,375	13,959	9,130	10,179	10,179	10,179	10,179
L-T borrowings	(Btmn)	40,050	39,980	34,948	35,925	46,992	53,992	60,792	68,692
Total liabilities	(Btmn)	63,296	65,674	65,553	62,387	70,220	77,220	84,020	91,920
Paid-up capital	(Btmn)	2,578	2,578	2,578	2,578	2,578	2,578	2,578	2,578
Total Equities	(Btmn)	16,352	19,708	22,799	26,836	31,353	35,902	40,697	45,712
BVPS	(Bt)	6.34	7.64	8.84	10.41	12.16	13.92	15.78	17.73

#### **Key Financial Ratios**

FY December 31	Unit	2018	2019	2020	2021	2022	2023F	2024F	2025F
Loan growth	(%)	6.42	9.76	4.40	2.72	12.45	11.10	10.01	8.80
Yield on earn'g assets	(%)	11.60	11.54	11.80	11.75	11.64	11.91	11.85	11.82
Cost on int-bear'g liab	(%)	2.89	2.81	2.66	2.51	2.39	2.64	2.84	2.89
Spread	(%)	8.70	8.74	9.15	9.24	9.25	9.28	9.01	8.94
Net interest margin	(%)	9.55	9.63	10.06	10.19	10.21	10.10	9.89	9.82
Cost to income ratio	(%)	35.49	34.13	32.92	34.17	34.94	34.22	33.64	33.24
Provision expense/Total loans	(%)	7.52	7.84	7.53	6.01	4.98	5.50	5.75	6.00
NPLs/ Total Loans	(%)	1.14	1.06	1.78	3.60	1.78	2.09	2.18	2.21
LLR/NPLs	(%)	616	622	460	292	476	366	319	235
ROA	(%)	6.71	6.69	6.14	6.61	7.40	6.86	6.50	6.18
ROE	(%)	35.53	30.64	25.09	23.69	24.33	21.95	20.23	18.78
D/E	(x)	3.87	3.33	2.88	2.32	2.24	2.15	2.06	2.01



### Financial statement

Profit and Loss Statem	nent
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FY December 31	Unit	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23
Interest & dividend income	(Btmn)	2,713	2,612	2,819	2,913	3,035	3,013	3,161	3,265
Interest expense	(Btmn)	348	337	334	343	378	390	415	441
Net interest income	(Btmn)	2,366	2,275	2,485	2,569	2,657	2,622	2,746	2,824
Non-interest income	(Btmn)	2,871	2,745	2,916	2,974	3,217	3,042	3,079	3,196
Non-interest expenses	(Btmn)	1,990	1,798	1,986	2,056	2,276	1,985	2,135	2,252
Earnings before tax & provision	(Btmn)	3,247	3,221	3,415	3,487	3,599	3,680	3,690	3,768
Provision	(Btmn)	1,816	1,045	1,039	1,276	1,508	1,367	1,438	1,477
Earnings before tax	(Btmn)	1,432	2,176	2,376	2,211	2,091	2,313	2,252	2,290
Tax	(Btmn)	294	436	479	447	418	452	463	464
Equities & minority interest	(Btmn)	111	7	(3)	8	31	11	17	30
Net profit	(Btmn)	1,248	1,747	1,894	1,773	1,704	1,872	1,806	1,857
EPS	(Bt)	0.48	0.68	0.73	0.69	0.66	0.73	0.70	0.72

#### **Balance Sheet**

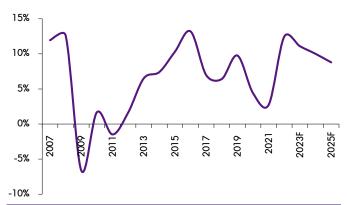
FY December 31	Unit	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23
Cash	(Btmn)	2,363	1,674	1,573	1,618	2,182	1,705	1,855	2,744
Gross loans	(Btmn)	92,047	89,623	94,467	96,390	103,509	102,636	104,920	106,700
Loan loss reserve	(Btmn)	9,691	9,744	9,814	8,598	8,792	8,934	9,225	9,469
Net loans	(Btmn)	82,944	80,463	85,255	88,418	95,402	94,378	96,363	97,231
Total assets	(Btmn)	89,471	86,163	90,845	93,962	101,796	100,220	102,545	104,578
S-T borrowings	(Btmn)	9,130	4,080	12,348	10,390	10,179	9,977	9,539	6,170
L-T borrowings	(Btmn)	35,925	35,750	36,832	41,348	46,992	43,026	47,183	48,517
Total liabilities	(Btmn)	62,387	57,334	62,694	64,047	70,220	66,778	70,268	70,462
Paid-up capital	(Btmn)	2,578	2,578	2,578	2,578	2,578	2,578	2,578	2,578
Total Equities	(Btmn)	26,836	28,584	27,899	29,672	31,353	33,225	32,066	33,922
BVPS	(Bt)	10.41	11.09	10.82	11.51	12.16	12.89	12.44	13.16

#### **Key Financial Ratios**

FY December 31	Unit	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23
Loan growth	(%)	2.72	3.82	6.22	11.43	12.45	14.52	11.06	10.70
Yield on earn'g assets	(%)	12.62	11.92	12.69	12.76	12.42	12.03	12.60	12.88
Cost on int-bear'g liab	(%)	2.58	2.56	2.50	2.40	2.49	2.57	2.70	2.77
Spread	(%)	10.03	9.36	10.19	10.37	9.93	9.46	9.90	10.12
Net interest margin	(%)	11.00	10.38	11.19	11.26	10.87	10.47	10.94	11.14
Cost to income ratio	(%)	35.63	33.57	34.63	34.93	36.40	32.78	34.21	34.85
Provision expense/Total loans	(%)	7.89	4.66	4.40	5.30	5.83	5.33	5.48	5.54
NPLs/ Total Loans	(%)	3.60	3.58	3.46	1.99	1.78	1.88	2.03	1.80
LLR/NPLs	(%)	292	304	300	449	476	462	433	494
ROA	(%)	5.78	7.96	8.56	7.67	6.96	7.41	7.12	7.17
ROE	(%)	19.06	25.22	26.82	24.63	22.33	23.19	22.13	22.51

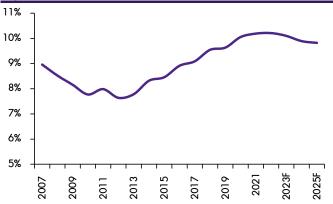
#### **Appendix**

#### Figure 1: Loan growth



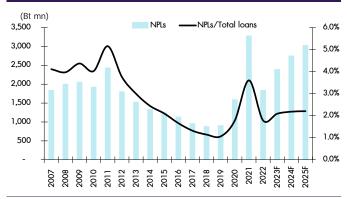
Source: KTC and InnovestX Research

Figure 3: NIM



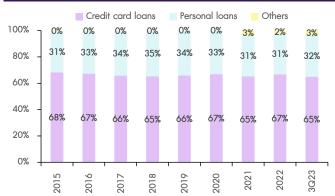
Source: KTC and InnovestX Research

Figure 5: NPLs



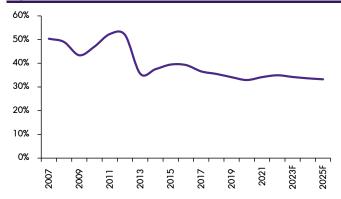
Source: KTC and InnovestX Research

Figure 2: Loan breakdown



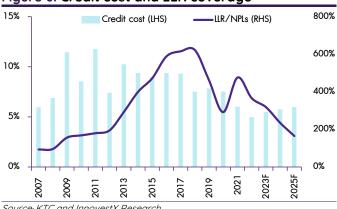
Source: KTC and InnovestX Research

Figure 4: Cost to income ratio



Source: KTC and InnovestX Research

Figure 6: Credit cost and LLR coverage



Source: KTC and InnovestX Research

Figure 7: Valuation summary (price as of Dec 6, 2023)

		- 3 (			-,	- /													
	Rating Price Targ		Price Target ETR P/E(x)				EPS g	P/BV (x)			ROE (%)			Div. Yield (%)		%)			
		(Bt/Sh)	(Bt/Sh)	(%)	22A	23F	24F	22A	23F	24F	22A	23F	24F	22A	23F	24F	22A	23F	24F
AEONTS	Neutral	156.00	177.0	16.3	10.2	12.3	11.5	7	(17)	8	1.7	1.6	1.4	18	13	13	3.5	2.8	3.1
KTC	Underperform	46.75	44.0	(3.4)	17.0	16.3	15.6	20	4	5	3.8	3.4	3.0	24	22	20	2.3	2.4	2.6
MTC	Neutral	44.25	40.0	(8.8)	18.4	19.1	16.4	3	(4)	16	3.2	2.9	2.5	19	16	17	2.1	8.0	0.9
SAWAD	Neutral	44.00	50.0	14.9	13.5	11.8	10.3	(5)	15	15	2.4	2.1	1.8	18	19	19	4.1	1.3	1.5
TIDLOR	Outperform	23.10	26.0	13.8	15.8	16.3	13.4	7	(3)	21	2.3	2.2	1.9	15	14	15	1.3	1.2	1.5
THANI	Neutral	2.70	2.8	10.0	8.7	10.8	10.1	3	(19)	7	1.2	1.2	1.1	14	11	11	6.3	6.3	6.3
Average					14.0	14.4	12.9	6	(4)	12	2.4	2.2	2.0	18	16	16	3.3	2.5	2.6

Source: InnovestX Research

Thu, Dec 7, 2023 6



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#### CG Rating 2023 Companies with CG Rating

#### Companies with Excellent CG Scoring

TUP, AAV, ABM, ACE, ACG, ADB, ADD, ADVANC, AEONTS, AF, AGE, AH, AHC, AIRA, AIT, AJ, AKP, AKR, ALLA, ALT, AMA, AMARIN, AMATA, AMATAV, ANAN, AOT, AP, APCO, APCS, ARIP, ARROW, ASEFA, ASK, ASP, ASW, ATP30, AUCT, AWC, AYUD, B, BA, BAFS, BAM, BANPU, BAY, BBG, BBIK, BBL, BC, BCH, BCP, BCPG, BDMS, BEC, BEM, BEYOND, BGC, BGRIM, BH, BIZ, BJC, BJCHI, BKI, BLA, BOL, BPP, BRI, BROOK, BRR, BTS, BTW, BWG, BYD, CBG, CENTEL, CFRESH, CHASE, CHEWA, CHG, CHOW, CIMBT, CIVIL, CK, CKP, CM, CNT, COLOR, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CRD, CSC, CSS, CV, DCC, DDD, DELTA, DEMCO, DMT, DOHOME, DRT, DUSIT, EA, EASTW, ECF, ECL, EE, EGCO, EPG, ERW, ETC, ETE, FE, FLOYD, FN, FPI, FPT, FSX, FVC, GBX, GC, GCAP, GENCO, GFPT, GGC, GLAND, GLOBAL, GPSC, GRAMMY, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HPT, HTC, ICC, ICHI, ICN, III, ILINK, ILM, IMH, IND, INET, INTUCH, IP, IRC, IRPC, ITC, ITEL, IVL, JAS, JTS, KBANK, KCC, KCE, KEX, KKP, KSL, KTB, KTC, KTMS, KUMWEL, KUN, LALIN, LANNA, LH, LHFG, LIT, LOXLEY, LPN, LRH, LST, M, MAJOR, MALEE, MATCH, MBK, MC, M-CHAI, MCOT, MEGA, MFC, MFEC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NC, NCH, NCL, NDR, NER, NIKI, NOBE, NRF, NTV, NVD, NWR, NYT, OCC, OISHI¹, ONEE, OR, ORI, OSP, OTO, PAP, PATO, PB, PCSGH, PDB, PDJ, PG, PHOL, PIMO, PJW, PLANB, PLAT, PLUS, PM, POLY, PORT, PPP, PPS, PR9, PRG, PRINC, PRM, PRTR, PSH, PSL, PT, PTC, PTT, PTTEP, PTTGC, Q-CON, QH, QTC, RATCH, RBF, RPH, RS, RT, S, S&J, SA, SABINA, SAK, SAMART, SAMTEL, SAPPE, SAT, SBNEXT, SC, SCB, SCC, SCCG, SCGP, SCM, SDC, SEAFCO, SEAOIL, SECURE, SELIC, SENA, SENX, SFP², SFT, SGC, SGF, SGP, SHR, SICT, SIRI, SIS, SITHAI, SJWD, SKR, SM, SMPC, SMT, SNC, SNNP, SNP, SO, SPALI, SPC, SPCG, SPI, SPRC, SR, SSC, SSF, SSSC, STA, STC, STEC, STGT, STI, SUC, SUN HA, WHAUP, WICE, WINMED, WINNER, XPG, YUASA, ZEN

#### Companies with Very Good CG Scoring

2S, A5, AAI, AIE, ALUCON, AMR, APURE, ARIN, AS, ASIA, ASIAN, ASIMAR, ASN, AURA, BR, BSBM, BTG, CEN, CGH, CH, CHIC, CI, CIG, CMC, COMAN, CSP, DOD, DPAINT, DV8, EFORL, EKH, ESSO, ESTAR, EVER, FORTH, FSMART, FTI, GEL, GPI, HEALTH, HUMAN, IFS, INSET, IT, J, JCKH, JDF, JKN, JMART, JUBILE, K, KCAR, KGI, KIAT, KISS, KK, KTIS, KWC, KWM, LDC, LEO, LHK, MACO, METCO, MICRO, MK, MVP, NCAP, NOVA, NTSC, PACO, PIN, PQS, PREB, PRI, PRIME, PROEN, PROS, PROUD, PSTC, PTECH, PYLON, RCL, SALEE, SANKO, SCI, SCN, SE, SE-ED, SFLEX, SINGER, SKN, SONIC, SORKON, SPVI, SSP, SST, STANLY, STP, SUPER, SVOA, SWC, TCC, TEKA, TFM, TMILL, TNP, TPLAS, TPOLY, TRC, TRU, TRUBB, TSE, VRANDA, WAVE, WFX, WIIK, WIN, WP, XO

#### Companies with Good CG Scoring

24CS, AMANAH, AMARC, AMC, APP, ASAP, BCT, BE8, BIG, BIOTEC, BLESS, BSM, BVG, CAZ, CCET, CHARAN, CHAYO, CHOTI, CITY, CMAN, CMR, CRANE, CWT, DHOUSE, DTCENT, EASON, FNS, FTE, GIFT, GJS, GTB, GTV, GYT, HL, HTECH, HYDRO, IIG, INGRS, INSURE, IRCP, ITD, ITNS, JCK, JMT, JR, JSP, KBS, KGEN, KJL, L&E, LEE, MASTER, MBAX, MEB, MENA, META, MGT, MITSIB, MJD, MOSHI, MUD, NATION, NNCL, NPK, NSL, NV, OGC, PAF, PCC, PEACE, PICO, PK, PL, PLANET, PLE, PMTA, PPM, PRAKIT, PRAPAT, PRECHA, PRIN, PSG, RABBIT, READY, RJH, RSP, RWI, S11, SAAM, SAF, SAMCO, SAWAD, SCAP, SCP, SIAM, SKE, SKY, SMART, SMD, SMIT, SOLAR, SPA, STECH, STPI, SVR, TC, TCCC<sup>3</sup>, TEAM, TFI, TIGER, TITLE, TKC, TMI, TNH, TPA, TPAC, TRITN, UBA, UMI, UMS, UTP, VARO, VPO, W, WARRIX, WORK, WPH, YONG, ZIGA

#### Corporate Governance Report

The material contained in this publication is for general information only and is not intended as advice on any of the matters discussed herein. Readers and others should perform their own independent analysis as to the accuracy or completeness or legality of such information. The Thai Institute of Directors, its officers, the authors and editor make no representation or warranty as to the accuracy, completeness or legality of any of the information contained herein. By accepting this document, each recipient agrees that the Thai Institute of Directors Association, its officers, the authors and editor shall not have any liability for any information contained in, or for any omission from, this publication.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. InnovestX Securities Company Limited does not conform nor certify the accuracy of such survey result.

To recognize well performers, the list of companies attaining "Good", "Very Good" and "Excellent" levels of recognition (Not including listed companies qualified in the "no announcement of the results" clause from 1 January 2022 to 31 October 2023) is publicized.

<sup>1</sup>OISHI was voluntarily delisted from the Stock Exchange of Thailand, effectively on September 6, 2023

 $^2$ SFP was voluntarily delisted from the Stock Exchange of Thailand, effectively on July 19, 2023

<sup>3</sup>TCCC was voluntarily delisted from the Stock Exchange of Thailand effectively on August 25, 2023

## Anti-corruption Progress Indicator

#### Certified (ได้รับการรับรอง)

2S, 7UP, AAI, ADVANC, AF, AH, AI, AIE, AIRA, AJ, AKP, AMA, AMANAH, AMATAV, AP, APCS, AS, ASIAN, ASK, ASP, AWC, AYUD, B, BAFS, BAM, BANPU, BAY, BBGI, BBL, BCH, BCP, BCPG, BE8, BEC, BEYOND, BGC, BGRIM, BKI, BLA, BPP, BROOK, BRR, BSBM, BTS, BWG, CEN, CENTEL, CFRESH, CGH, CHEWA, CHOTI, CHOW, CIG, CIMBT, CM, CMC, COM7, COTTO, CPALL, CPAXT, CPF, CPI, CPL, CPN, CPW, CRC, CSC, DCC, DELTA, DEMCO, DIMET, DOHOME, DRT, DUSIT, EA, EASTW, ECF, EGCO, EP, EPG, ERW, ESTAR, ETC, ETE, FNS, FPI, FPT, FSMART, FTE, GBX, GC, GCAP, GEL, GFPT, GGC, GJS, GPI, GPSC, GSTEEL, GULF, GUNKUL, HANA, HARN, HENG, HMPRO, HTC, ICC, ICHI, IFS, III, ILINK, IIM, IINET, INOX, INSURE, INTUCH, IRPC, ITEL, IVL, JAS, JKN, JR, JTS, KASET, KBANK, KBS, KCAR, KCC, KCE, KGEN, KGI, KKP, KSL, KTB, KTC, L&E, LANNA, LHFG, LHK, LPN, LRH, M, MAJOR, MALEE, MATCH, MBAX, MBK, MC, MCOT, META, MFC, MFCC, MILL, MINT, MONO, MOONG, MSC, MST, MTC, MTI, NATION, NCAP, NEP, NKI, NOBLE, NRF, NWR, OCC, OGC, OR, ORI, PAP, PATO, PB, PCSGH, PDG, PDJ, PG, PHOL, PIMO, PK, PL, PLANB, PLANET, PLAT, PM, PPP, PPPM, PPS, PR9, PREB, PRG, PRINC, PRM, PROS, PSH, PSL, PSTC, PT, PTTECH, PTG, PTT, PTTEP, PTTGC, PYLON, Q-CON, QH, QLT, QTC, RABBIT, RATCH, RML, RS, RWI, S&J, SAAM, SABINA, SAK, SAPPE, SAT, SC, SCC, SCCG, SCGP, SCM, SCAN, SEAOIL, SE-ED, SELIC, SENA, SGC, SGP, SIRI, SITHAI, SKR, SMIT, SMK, SMPC, SNC, SNP, SORKON, SPACK, SPALI, SPC, SPI, SPRC, SRICHA, SSF, SSP, SSSC, SST, STA, STGT, STOWER, SUSCO, SVI, SYMC, SYNTEC, TAE, TAKUNI, TASCO, TCAP, TCMC, TFG, TFI, TFMAMA, TGE, TGH, THANI, THO, THEL, THREL, TIDLOR, TIPCO, TISCO, TKS, TKT, TMD, TMILL, TMT, TNITY, TNL, TNP, TNR, TOG, TOPP, TPPA, TPCS, TRT, TRU, TSC, TSI, TSTE, TSTH, TTA, TTB, TTCL, TU, TVDH, TVO, TWPC, UBE, UBIS, UEC, UKEM, UOBKH, UV, VCOM, VGI, VIH, WACOAL, WHA, WHAUP, WICE, WIIK, XO, YUASA, ZEN, ZIGA

#### Declared (ประกาศเจตนารมณ์)

ACE, ADB, ALT, AMC, ASW, BLAND, BTG, BYD, CAZ, CBG, CV, DEXON, DMT, EKH, FSX, GLOBAL, GREEN, ICN, IHL, ITC, J, JMART, JMT, LEO, LH, MENA, MITSIB, MODERN, NER, NEX, OSP, OTO, PLUS, POLY, PQS, PRIME, PROEN, PRTR, RBF, RT, SA, SANKO, SCB, SENX, SFLEX, SIS, SKE, SM, SVOA, TBN, TEGH, TIPH, TKN, TPAC, TPLAS, TQM, TRUE, W, WPH. XPG

#### N/A

24CS, 3K-BAT, A, A5, AAV, ABM, ACAP, ACC, ACG, ADD, AEONTS, AFC, AGE, AHC, AIT, AJA, AKR, AKS, ALL, ALLA, ALPHAX, ALUCON, AMARC, AMARIN, AMR, ANAN, AOT, APCO, APEX, APP, APURE, AQUA, ARIN, ARIP, ARROW, ASAP, ASEFA, ASIA, ASIMAR, ASN, ATP30, AU, AUCT, AURA, B52, BA, BBIK, BC, BCT, BDMS, BEAUTY, BEM, BGT, BH, BIG, BIOTEC, BIS, BIZ, BJC, BJCHI, BKD, BLC, BLESS, BLISS, BM, BOL, BR, BRI, BROCK, BSM, BSRC, BTW, BTW, BUI, BVG, CCET, CCP, CEYE, CGD, CH, CHARAN, CHASE, CHAYO, CHG, CHIC, CHO, CI, CITY, CIVIL, CK, CKP, CMAN, CMO, CMR, CNT, COCOCO, COLOR, COMAN, CPANEL, CPH, CPR, CPT, CRANE, CRD, CSP, CSS, CTW, CWT, D, DCON, DDD, DHOUSE, DITTO, DOD, DPAINT, DTCENT, DTCI, DV8, EASON, ECL, EE, EFORL, EMC, ETL, EVER, F&D, FANCY, FE, FLOYD, FMT, FN, FORTH, FTI, FYC, GABLE, GENCO, GFC, GIFT, GL, GLAND, GLOCON, GLORY, GRAMMY, GRAND, GSC, GTB, GTV, GYT, HEALTH, HFT, HL, HPT, HTECH, HUMAN, HYDRO, I2, IFEC, IIG, IMH, IND, INGRS, INSET, IP, IRC, IRCP, IT, ITD, ITNS, ITTHI, JAK, JCK, JCKH, JCT, JDF, JPARK, JSP, JUBILE, K, KAMART, KC, KCG, KCM, KDH, KEX, KIAT, KISS, KJL, KK, KKC, KLINIQ, KOOL, KTIS, KTMS, KUMWEL, KUN, KWC, KWI, KWM, KYE, LALIN, LDC, LEE, LIT, LOXLEY, LPH, LST, MACO, MANRIN, MASTER, MATI, MAX, MCA, M-CHAI, MCS, MDX, MEB, MEGA, METCO, MGT, MICRO, MIDA, MJD, MK, ML, MORE, MOSHI, MTW, MUD, MVP, NAM, NC, NCH, NCL, NDR, NETBAY, NEW, NEWS, NFC, NNCL, NOK, NOVA, NPK, NSL, NTV, NUSA, NV, NVD, NYT, OHTL, ONEE, ORN, PACE, PACO, PAF, PCC, PEACE, PERM, PF, PHG, PICO, PIN, PJW, PLE, PLT, PMTA, POLAR, POMPUJ, PORT, POST, PPM, PRAKIT, PRAPAT, PRECHA, PRI, PRIN, PRO, PROUD, PSG, PSP, PTC, PTL, RAM, RCL, READY, RICHY, RJH, ROCK, ROH, ROJNA, RP, RPC, RPH, RSP, S, S11, SABUY, SAF, SAFARI, SAFE, SALEE, SAM, SAMART, SAMCO, SAMTEL, SAUCE, SAV, SAWANG, SBNEXT, SCAP, SCI, SCL, SCP, SDC, SE, SEAFCO, SECURE, SFT, SGF, SHANG, SHR, SIAM, SICT, SIMAT, SINGER, SINO, SISB, SJWD, SK, SKN, SKY, SLM, SLP, SMART, SMD, SMT, SNNP, SO, SOLAR, SONIC, SPA, SPCG, SPG, SPVI, SQ, SR, SS, SS, STANLY, STARK, STC, STEC, STECH, STHAI, STI, STP, STPI, SUC, SUN, SUPE

#### Explanations

Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of November 1, 2023) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.

Thu, Dec 7, 2023